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MEMORANDUM FOR: Director of Central Intelligence

SUBJECT

: Key Events in the Chronology of the FULCRUM/HEXAGON Program with Itek Corporation

- 1. This memorandum is for your information only.
- 2. February 1964 CIA undertakes study effort with Itek to determine feasibility of various sensor systems in satellites.
- 3. May 1964 CIA and Itek independently conclude that intelligence needs require CORONA-type search system with GAMBIT resolution. Itek proposes three camera designs, all including 120° scan angle. CIA agrees that twin 60" F/3 camera design most desirable.
- 4. June 1964 Land Panel reviews FULGRUM concept; recommends program to prove technical feasibility. DCI approves.
- 5. June 1964 DGI directs competitive study effort undertaken at Perkin-Elmer.
- 6. August 1964 CIA receives informal word that Brockway MacMillan, DNRO, has started competitive efforts to FULCRUM in behalf of the Air Force at Eastman-Kodak, Fairchild, and also Itek. He also attempted to conduct effort at Perkin-Elmer; however, Perkin-Elmer refused stating they were presently under contract to CIA for similar type design.
- 7. January 1965 Briefing at Itek to Mr. McCone, Dr. Land, and DoD personalities. Lindsey advises Mr. McCone

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privately that Itek held NRO contract for a new search and surveillance system other than FULCRUM. During course of briefing, Mr. McCone pressed Lindsay and other liek officials as to whether or not FULCRUM represented Itek's most advanced thinking on a search system. Lindsay and staff, after some parrying, affirm their belief that FULCRUM was the final word.

- 8. 23 February 1965 Land Penel hears presentations from CLF Itek camera design and competitive Air Force Eastman-Kodak and Itek designs. At the conclusion of the presentations when the Land Fanel was in executive session, Itek officials informed Dr. Land that Itek was withdrawing from the FULCRUM Program.
- 9. Variety of accusations which followed on part of Itak were concluded by Bross/Blake investigations to be merely poor judgment on part of liek.
- 10. March 1965 Itek FULCRUM design transferred to Perkin-Elmer, and Perkin-Elmer states they can build FULCRUM system with some modifications.
- 11. July 1965 Dr. MacMillan advises Vance and McCone that Eastman-Kodak has been selected for new satellite search and surveillance system. CIA challenges decision.
- 12. August 1965 Land Panel recommends continued study effort with competitive camera systems.
- 13. September 1965 Eastman-Kodak selected for MOL Program, ordered to transfer design and equipment for new search system to Itek.
  - 14. October 1965 Flax replaces MacMillan as DNRO.
- 15. May 1966 CIA assumes contract responsibility for all search and surveillance sensor systems. RFP's issued for

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competitive proposals from Perkin-Elmer and Itek who was to bid on its Air Force design plus Eastman-Kedak's design.

- 16. July 1966 Proposals received from contractors. Itek bids only on its own design, drops Eastman-Kodak's.
- 17. August September 1966 Proposals evaluated. Source Selection recommendations presented to Dr. Flax.
- 18. October 1966 Flax awards contract to Perkin-Elmer.
- 19. Of particular interest is fact that during summer of 1966, CIA learned that MacMillan had actually let a contract with Eastman-Kodak for the new search and surveillance system on 22 February 1965, the day before the Land Panel met. During the first part of October 1966, Mr. John Crowley and Mr. Leslie Dirks of CIA, in conversation with Itek officials. learned from Mr. Walt Levison that MacMillan had advised Mr. Lindsay that Itek had lost the competition on 22 February 1965, the day before the Land Panel and the day before Itek withdrew from the FULCRUM Program.

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CARL E. DUCKETT Acting Deputy Director for Science and Technology

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